

Preparing for Portfolio Management Success: Best Practices BEFORE you BUY

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Go / No Point

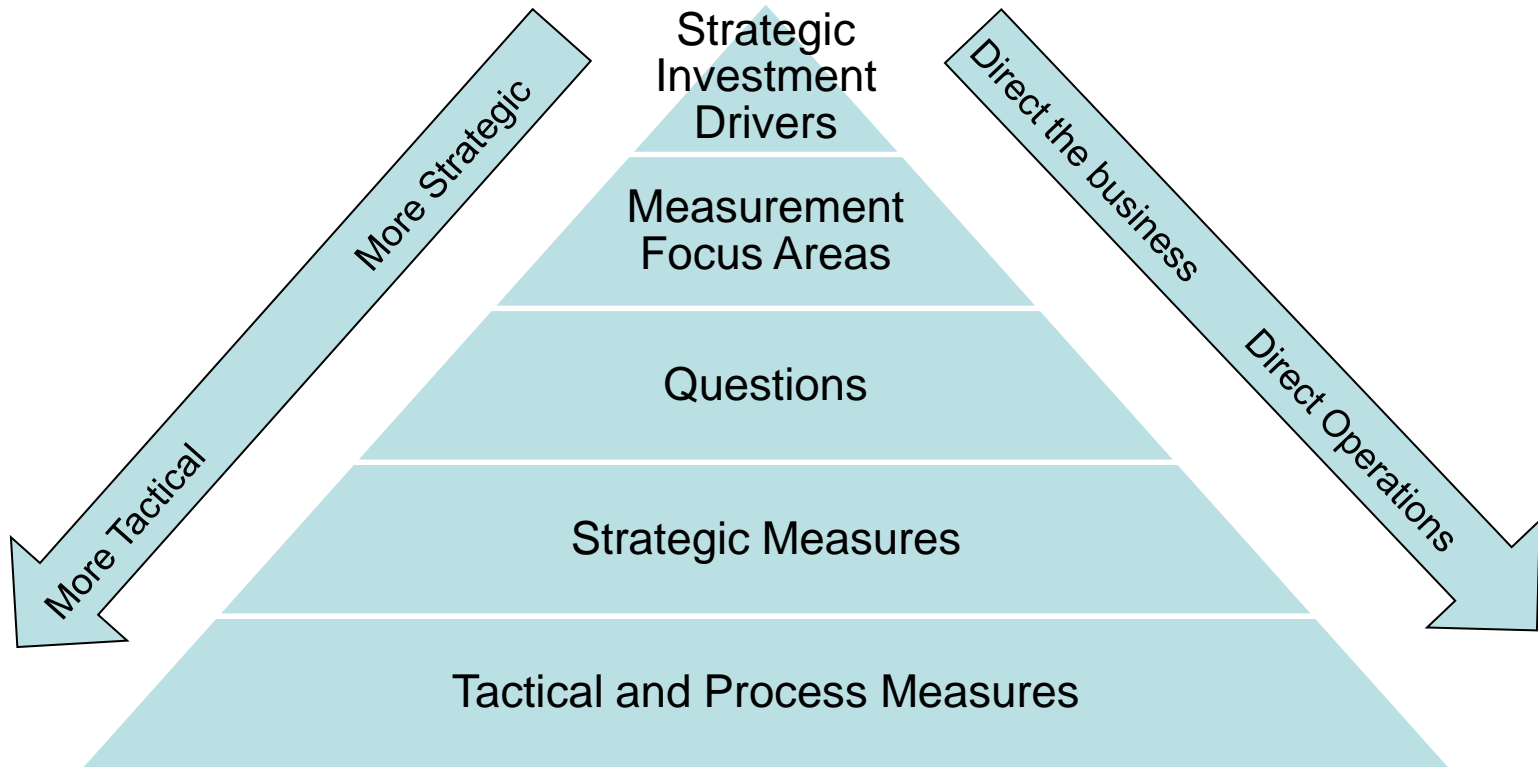
- Unless you are ready to address and change organizational structures, policies, and processes, the climate and culture of the organization . . .

STOP NOW

Are You Ready?

- Goals
- Focus
- Culture
- Measurement
- Baseline

A Framework

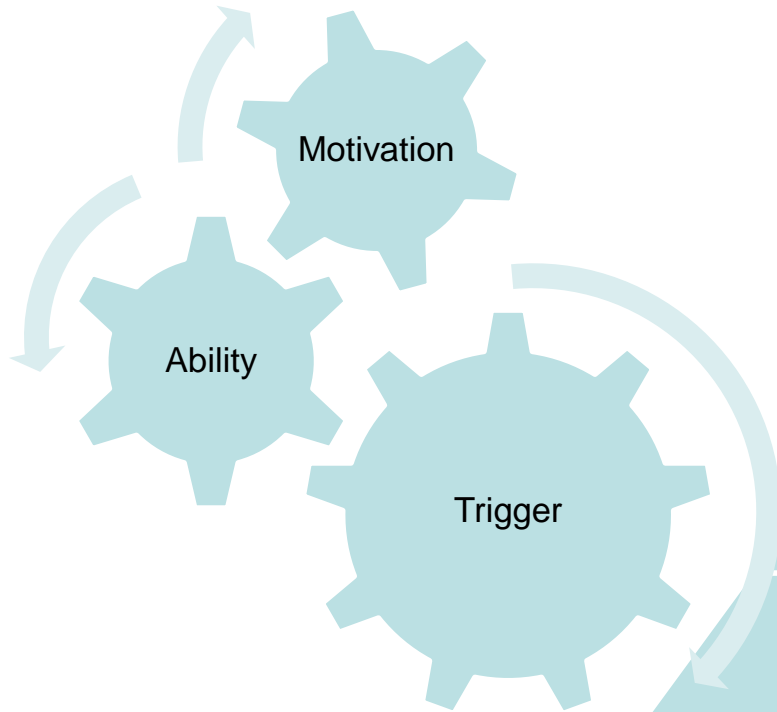


What Do You Want To Know

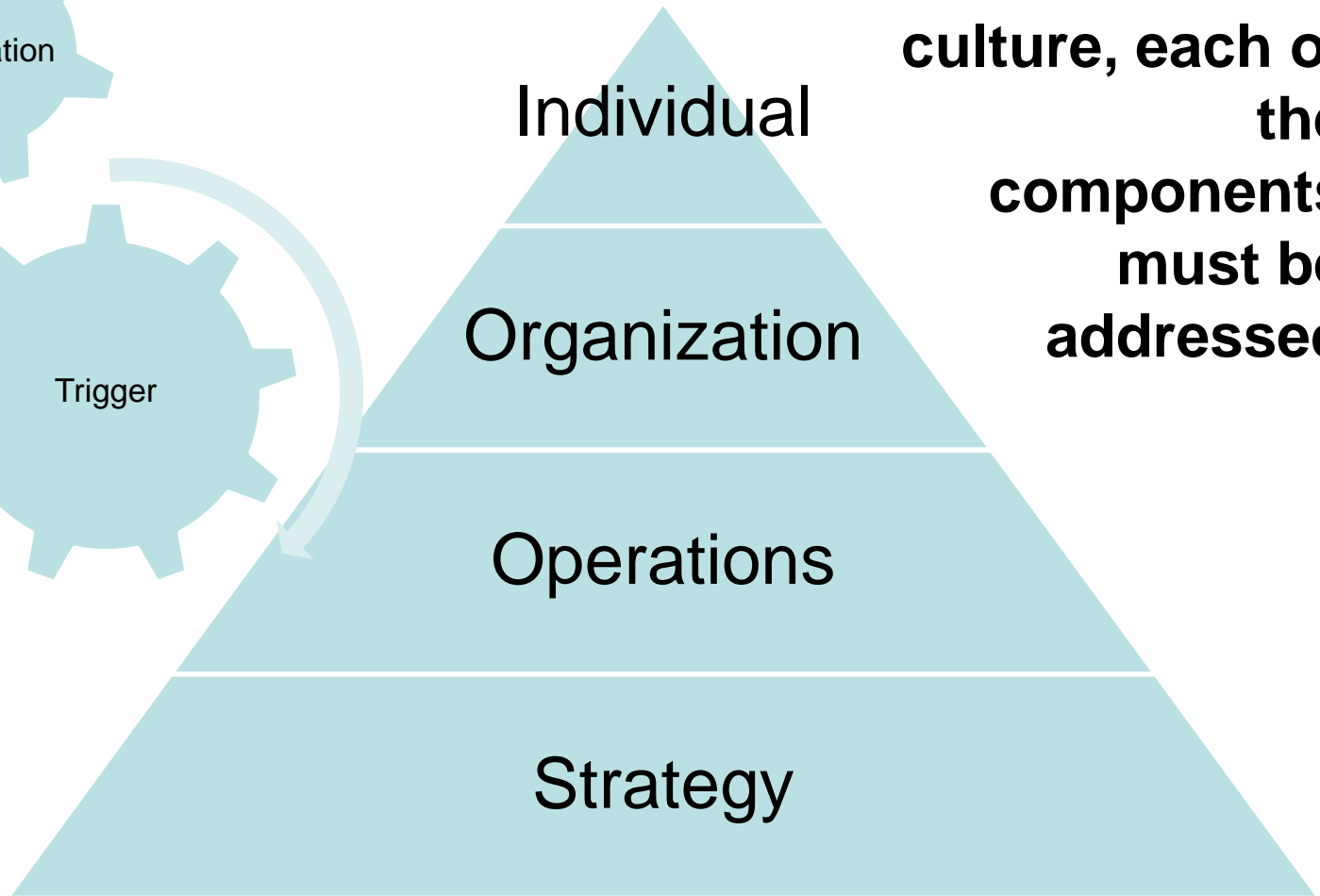
- Knowing something is only the beginning of an equation that culminates in action.
- Awareness helps provide a spotlight of attention that filters unwanted information.
- If you are not able or interested in taking action, you really do not want to know.



Requirements For Change



To transform culture, each of the components must be addressed



Change Management

- Organizations are complex organisms which evolve continuously.
 - individuals and organizational entities with multiple goals,
 - a variety of functions and initiatives which are carried on, and
 - a need for successes in the form of results and deliveries which create the revenue to ensure the continuance of the organization.
- A lifecycle
 - Assessing your responsiveness to change
 - Building a foundation to manage change
 - Introduce change thoughtfully
 - Communicate with those affected
 - Learning from the experience of change.



Projects Become Investments

- Each investment will have:
 - rates of return,
 - benefits and outcomes,
 - and associated risks.

A Dialog About Measurement

- Measurement helps make better decisions.
- If you don't use performance measurement data, then do not bother measuring at all. Measurement shelfware wastes money.
- Good measurement requires an internal conversation about software development performance and goals..



Basic Portfolio Measures

- **FUNCTIONAL SIZE**

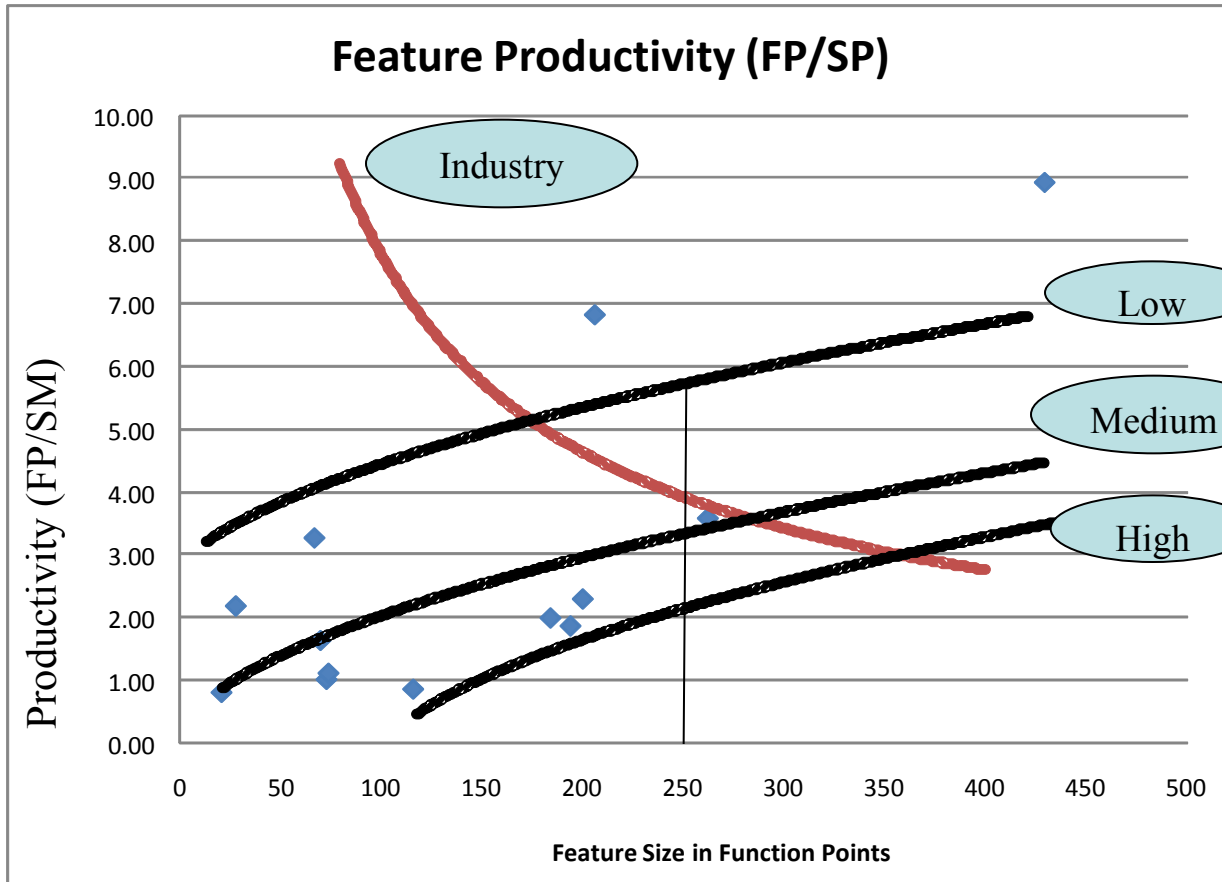
- Cost (Oh good accounting)
- Effort (use hours)
- Duration (dates)
- Defects (Before and After Implementation)
- Concept to Cash
- ROI
- Satisfaction (360)



Definitions And Self Knowledge

- What is a project
- When does project start and complete
- Process and project discipline
- Project and work inventory

Baseline



- Productivity
- Duration
- Cost
- Return
- Utilization

Very SIMPLE example



A Twist?

- Kanban as a portfolio tool?
 - Identify and prioritize features that create the highest ROI for business
 - Corrects the least valuable feature of a project holding all other features hostage until it is completed
 - If one project is delayed it can cascade into delaying other projects
 - Provides a visible release plan



Contact Data

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“Call me, beep me if ya wanna reach me
When ya wanna page me it's okay
I just can't wait until I hear my cell phone ring
Doesn't matter if it's day or night
Everything's gonna be alright
Whenever you need me baby
Call me, beep me if ya wanna reach me”
- Kim Possible Theme Song

